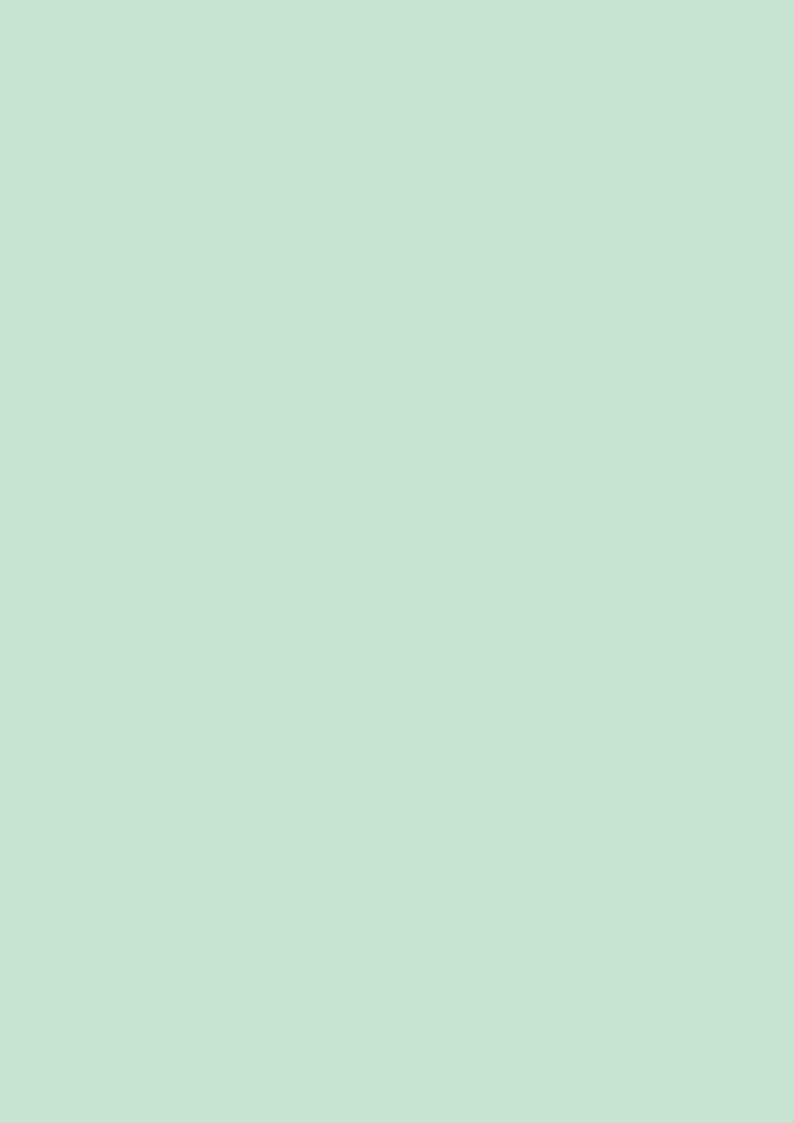
# **CENTRAL BANK OF NIGERIA**



# Annual Report And Statement of Accounts

FOR THE YEAR ENDED 31ST DECEMBER, 2007



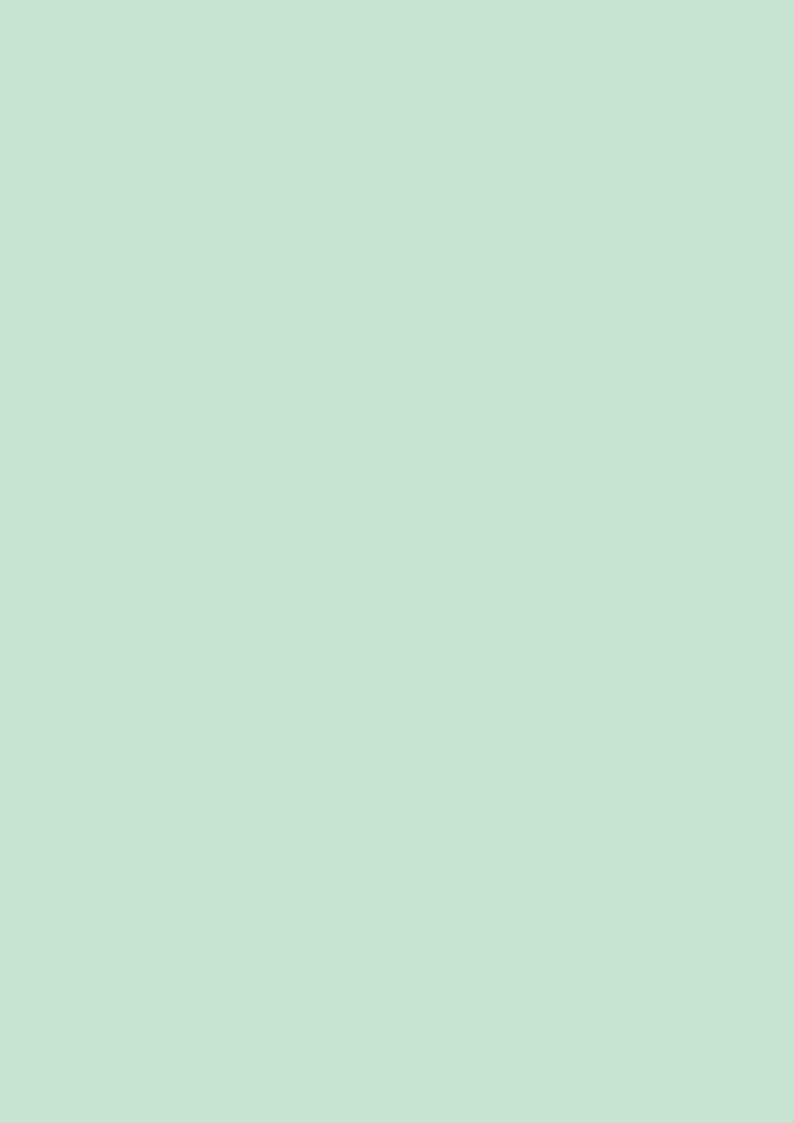
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# Vision

To be one of the most efficient and effective world's central banks in promoting and sustaining economic development.

# Mission

To be proactive in providing a stable framework for the economic development of Nigeria through the effective, efficient and transparent implementation of monetary and exchange rate policy and management of the financial sector.

# The Central Bank of Nigeria

Established by the Central Bank of Nigeria (CBN) Act of 1958, the Principal objects of the Bank as contained in the new CBN Act, 2007 are to

- ensure monetary and price stability
- issue legal tender currency in Nigeria
- maintain external reserves to safeguard the international value of the legal tender currency
- promote a sound financial system in Nigeria
- act as banker and provide economic and financial advice to the Federal Government of Nigeria

# **BOARD OF DIRECTORS**

### AS AT 31ST DECEMBER, 2007.



CHUKWUMA C. SOLUDO, CFR
Chairman of the Board



AKPAN H. EKPO Director



JOSHUA O. OMUYA Director



IBRAHIM H. DANKWAMBO
Director



JULIET A. MADUBUEZE
Director



ERNEST C. EBI Deputy Governor



SARAH O. ALADE Deputy Governor



TUNDE LEMO Deputy Governor



SULEIMAN A. BARAU
Deputy Governor



DAHIRU MUHAMMAD Director



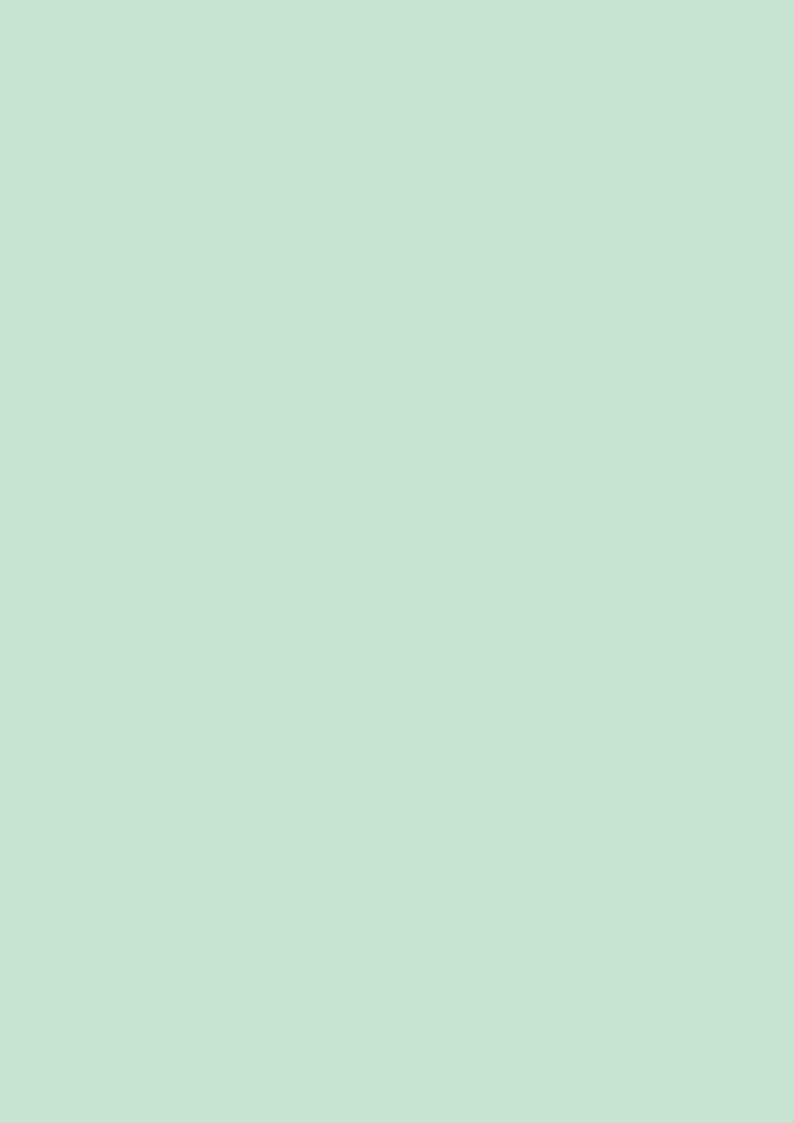
SAMUEL O. OLOFIN Director



AMA I. PEPPLE Director



ALHAJI U. B. GIREI Secretary to the Board



# MEMBERS OF THE BOARD OF DIRECTORS OF THE BANK AS AT 31ST DECEMBER, 2007

1. **Chukwuma C. Soludo** - Governor (Chairman)

Ernest C. Ebi - Deputy Governor (Corporate Services)
 Sarah O.Alade (Mrs) - Deputy Governor (Economic Policy)

4. **Tunde Lemo** - Deputy Governor (Financial Sector Surveillance)

5. Suleiman A. Barau - Deputy Governor (Operations)

6. Ama I. Pepple (Ms.) - Director (Permanent Secretary, Federal Ministry of Finance)

7. **Ibrahim H. Dankwambo** - Director (Accountant General of the Federation)

8. Akpan H. Ekpo - Director
9. Juliet A. Madubueze (Mrs) - Director
10. Dahiru Muhammad - Director
11. Samuel O. Olofin - Director
12. Joshua O. Omuya - Director

Umaru B. Girei - Secretary to the Board

# MEMBERS OF THE COMMITTEE OF GOVERNORS OF THE BANK AS AT 31ST DECEMBER, 2007

1. **Chukwuma C. Soludo** - Governor (Chairman)

Ernest C. Ebi
 Sarah O. Alade (Mrs)
 Deputy Governor (Corporate Services)
 Deputy Governor (Economic Policy)

4. **Tunde Lemo** - Deputy Governor (Financial Sector Surveillance)

5. Suleiman A. Barau - Deputy Governor (Operations)

Umaru B. Girei - Secretary

# PRINCIPAL OFFICERS OF THE BANK AS AT 31ST DECEMBER, 2007

#### A. Departmental Directors

James K.A. Olekah
 Odufu I. Imala
 Umaru B. Girei
 Banking Operations

 Banking Supervision
 Corporate Secretariat

4. **Benjamin C. Onyido** - Currency & Branch Operations

5. Amos S. Bamisile - Development Finance

6. Mohammed S. Garba - Finance

7. Mohammed Nda
 8. Osaretin A. Demuren (Mrs)
 9. Stephen O. Aladesulu
 Foreign Operations
 Human Resources
 Information Technology

10. Samuel O. Olatunde - Internal Audit 11. ..... - Monetary Policy

12. Samuel A. Oni
 13. Garba Ahmed
 Other Financial Institutions
 Procurement & Support Services

14. Charles N.O. Mordi
15. Walter W. Ahrey
16. Strategy & Performance

16. Omolara O. Akanji (Mrs) - Trade & Exchange

Anthony O. Olatujoye - Legal Adviser

#### B. Special Advisers to the Governor

Patrick A. H. Ataman
 Asuri Vasudevan
 Governor's Office

 Monetary Operations

#### C. Branch Controllers/Currency Officers

1. Olayiwola V. Olusoga Abeokuta John N. Chukwudifu Abuja 3. Rahmath A. O. Yusuf-Adeyemi (Mrs) Akure Joseph A. Dada Bauchi 4. 5. Azubuike I. Okoye Benin 6. Ernest O. Alilonu Calabar 7. Christian E. Nkwonta Enugu Bashiru G. Adebayo Ibadan 8. Onoriode M. Olotewo Ilorin 10. Gin Y. M. Kurah Jos 11. Faruk A. Garko Kaduna 12. Mamum I. Maude Kano 13. Aliyu B. Mohammed Katsina 14. Adekunle A. Ogunsanya Lagos 15. Mohammed I. Gusau Maiduguri 16. Sylvester C. Chukwuka Makurdi 17. Mohammed A. K. Dala Minna 18. Patrick I. Okonkwor Owerri 19. Benedict M. C. Obi Port Harcourt 20. Ahmed Mohammed Sokoto 21. Caulma C. Efegi Uvo 22. Yusuf Nuhu Yola

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#### LIST OF ABBREVIATIONS AND ACRONYMS

**AACB** Association of African Central Banks

Analytical Balance Sheet ABS

**ACGSF** Agricultural Credit Guarantee Scheme Fund

Agricultural Credit Support Scheme **ACSS** 

Africa Development Fund ADF

**ADPs** Agricultural Development Programmes

**AFC** Africa Finance Corporation African Development Bank AfDB AIP Approval-In-Principle

**AMCP** African Monetary Cooperation Programme

Anti-Money Laundering/Combating Financing Terrorism AML/CFT

**APRM** Africa Peer Review Mechanism **ATMs Automated Teller Machines** 

African Union AU

African Union Commission AUC BAs Bankers' Acceptances **BDC** Bureaux de Change BOI Bank of Industry

**Bretton Woods Institutions BWIs** Corporate Affairs Commission CAC **CAMA** Companies and Allied Matters Act

Capital Adequacy, Asset Quality, Management, Earning and Liquidity **CAMEL** 

Capital Adequacy Ratio CAR Central Bank of Nigeria **CBN CBP** Capacity Building Programme

Community Banks CBs

Code Division Multiple Access **CDMA** Centre for Economic Policy Research **CEPR** 

CG Credit to Government Currency in Circulation CIC

Central Bank Inter-bank Funds Transfer System **CIFTS** 

Companies Income Tax CIT **COB** Currency Outside Bank

Code of Business Ethics and Conduct **COBEC** 

Cocoa Producers' Alliance **COPAL** Credit to the Private Sector CP **CPI** Consumer Price Index **CPs** Commercial Papers

**CRMS** Credit Risk Management System Cash Reserve Requirement CRR **CSAR** Country Self Assessment Report Central Securities Clearing System **CSCS CSOs** Civil Society Organisations

**Development Finance Institutions DFIs** 

**DHs** Discount Houses Direct Lending Facility **DLF** 

DMBs Deposit Money Banks
DMO Debt Management Office
DS Development Stock

EBP Electronic Budgeting and Planning ECA Economic Commission for Africa

ECOWAS Economic Community of West African States
EDCs Enterpreneurship Development Centres

**EEG** Export Expansion Grant

e-FASS Electronic Financial Analysis and Surveillance System

**EFCC** Economic and Financial Crimes Commission

e-Money Electronic Money

EMS Enterprise Management and Security
ERP Enterprise Resource Planning

ETF Education Tax Fund

FAAC Federation Account Allocation Committee

FCs Finance Companies
FCT Federal Capital Territory
FDI Foreign Direct Investment
FGN Federal Government of Nigeria

FHAN Finance Houses Association of Nigeria
FIRS Federal Inland Revenue Service
FITC Financial Institutions Training Centre

fob Free on Board

FRIN Forestry Research Institute of Nigeria FSS 2020 Financial System Strategy 2020

G-24 Group of Twenty four (24) Developing Countries

GDP Gross Domestic Product

GSM Global System Mobile Commission IAS International Accounting Standard

IBRD International Bank for Reconstruction and Development

ICCOInternational Cocoa OrganizationICOInternational Coffee OrganizationIDAInternational Development AssistanceIDMSIntegrated Document Management System

IEA International Energy Agency

IFAD International Fund for Agricultural Development

IFT Inter-bank Funds Transfer
IGR Internally Generated Revenue
IIP International Investment Position
ILN Interactive Learning Network
IMF International Monetary Fund

IPOsInitial Public OffersIPPsIndependent Power PlantsISPsInternet Service ProvidersITInformation Technology

ITU International Telecommunication Union

JVCs Joint Venture Cash Calls KYC Know Your Customer

LOKAP Lagos, Kano, Aba and Port-Harcourt

LPFO Low Pour Fuel Oil

LR Liquidity Ratio

LROs Lead Research Organisations

LVIFT Large Value Inter-bank Funds Transfer

M1 Narrow Money Supply
M2 Broad Money Supply
mbd Million barrels per day

MDGs Millennium Development Goals

MFBs Microfinance Banks

MICR Magnetic Ink Character Recognition

MMDs Money Market Dealers

MOU Memorandum of Understanding
MPC Monetary Policy Committee
MPR Monetary Policy Rate
MRR Minimum Rediscount Rate

MTEF Medium-Term Expendiure Framework

MYTO Multi-Year Tariff Order

NACRDB Nigerian Agricultural, Cooperative and Rural Development Bank

NACS Nigerian Automated Clearing System

NAFDAC National Agency for Food, Drug Administration and Control

NAICOM National Insurance Commission NAOC Nigeria Agip Oil Company

NAPCON National Petroleum Company of Nigeria
NAPRI National Animal Production Research Institute

NBS National Bureau of Statistics NCS Nigeria Customs Service NDC Net Domestic Credit

NDIC Nigeria Deposit Insurance Corporation

NEEDS National Economic Empowerment and Development Strategy

NEER Nominal Effective Exchange Rate

NEPAD New Partnership for Africa's Development
NERC National Electricity Regulatory Commission

NEXIM Nigerian Export-Import Bank

NFAs Net Foreign Assets
NGC Nigerian Gas Company

NGOs Non-Governmental Organizations NIBOR Nigerian Inter-Bank Offer Rate

NICPAS Nigerian Cheque Printers Accreditation Scheme NNPC Nigerian National Petroleum Corporation

NPC National Population Commission
NPFS National Programme for Food Security
NPSC National Payments System Committee

NSE Nigerian Stock Exchange

NSPFS National Special Programme for Food Security

NSPM Nigerian Security Printing and Minting

NTBs Nigerian Treasury Bills NWG National Working Group

OBB Open Buy Back

ODA Overseas Development Assistance
OFIs Other Financial Institutions
OMO Open Market Operation

OPEC Organisation of Petroleum Exporting Countries

OTC Over the Counter

P&A Purchase and Assumption
PENCOM National Pension Commission
PEP Politically Exposed Person

PHCN Power Holding Company of Nigeria
PIR Process Improvement and Redesign
PMIs Primary Mortgage Institutions
PMS Portfolio Management System

POS Point of Sale

PPT Petroleum Profit Tax
PSI Policy Support Instrument

RBDAs River Basins Development Authorities
RECs Regional Economic Commissions
REER Real Effective Exchange Rate
RTEP Root and Tuber Expansion Project
RTGS Real Time Gross Settlement
SBUs Strategic Business Units

SEC Securities and Exchange Commission

SFU Special Fraud Unit

SITC Standard International Trade Classification

SMEDAN Small and Medium Enterprises Development Agency
SMEEIS Small and Medium Enterprises Equity Investment Scheme

SON Standard Organisation of Nigeria

SPDC Shell Petroleum Development Company

SSA Sub-Saharan Africa
SSC South - South Cooperation
TCs Travellers' Cheques
TFM Trust Fund Model

TIB Temenos Internet Banking UAT User Acceptance Test

UNECA United Nations Economic Commission for Africa
UNIDO United Nations Industrial Development Organisation

VAT Value Added Tax

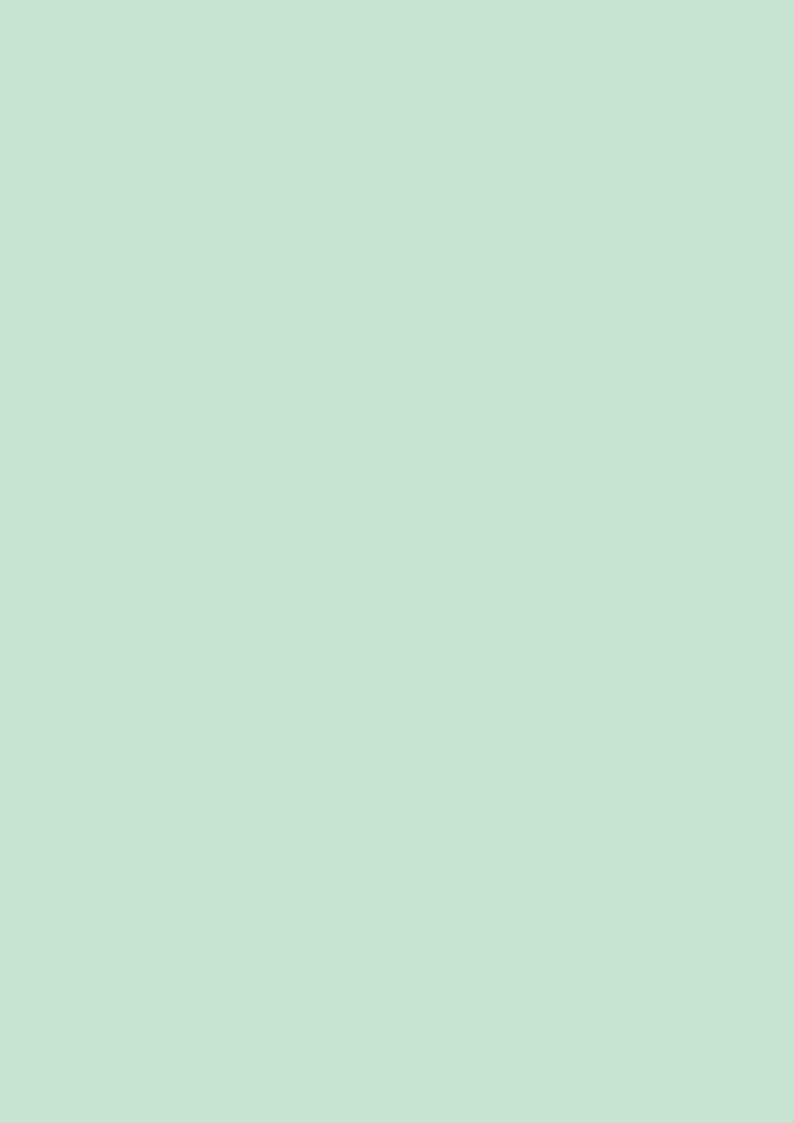
WACB West African Central Bank

WAIFEM West African Institute for Financial and Economic Management

WAMA West African Monetary Agency
WAMZ West African Monetary Zone

WB The World Bank

WDAS Wholesale Dutch Auction System







CHUKWUMA C. SOLUDO, CFR

Governor, Central Bank of Nigeria



#### STATEMENT BY THE GOVERNOR

- 1. am pleased to present the Annual Report and Statement of Accounts of the Central Bank of Nigeria (CBN) for the year ended December 31, 2007. The year was in various ways very eventful in the history of the Bank.
- 2. Che CBN Board witnessed significant changes during the year. Obadiah Mailafia, former Deputy Governor (Economic Policy) and Shamsuddeen Usman, former Deputy Governor (Operations) were appointed as the Special Adviser to the President on Political Economy and Honourable Minister of Finance, respectively. Also, Akinlose S. Arikawe, former Permanent Secretary, Federal Ministry of Finance was replaced on the Board following his retirement from the public service. I commend their invaluable contributions to the Board during their tenure. It is also my pleasure to warmly welcome and congratulate our new members, Ama I. Pepple, Permanent Secretary, Federal Ministry of Finance and Ibrahim Dankwambo, Accountant General of the Federation, respectively. I am confident that they will bring their wealth of experience to bear on the work of the Bank. In the same vein, I congratulate Sarah Alade and Suleiman Barau on their appointment as Deputy Governors of the CBN during the year.
- 3. Spart of the efforts to enhance the Bank's internal ability to manage a more challenging environment, the Bank continued to accord utmost priority to its organizational development, to enable it to carry out its statutory mandate efficiently and effectively in a sustainable manner. In that regard, the implementation of the Bank's re-engineering initiatives (Project EAGLES) peaked during the year.
- 4. he Bank's legal and regulatory framework was strengthened with the enactment of a new Central Bank of Nigeria (CBN) Act in 2007. The Bank maintained its active and vigilant role of promoting the safety and stability of the banking sector. It also sustained the currency restructuring programme which began in 2006.
- he Nigerian economy achieved a steady growth in 2007 in an environment of moderating inflation. Monetary policy decisions were, therefore, carefully taken in order to balance the need to deal with the risks of inflation and the need to sustain a steady pace of economic growth. Accordingly, the Bank's policy rate was appropriately adjusted to effectively rein in inflationary pressure; thus, inflationary expectations were well anchored during the year.
- 6. With improved macroeconomic fundamentals and strengthened financial sector, as the local banking sector is now placed to continue to support economic growth, the economy has emerged stronger and more resilient in 2007. The external sector position remained strong while domestic private activity continued to expand, reinforced by strong inflows of private investment and remittances.

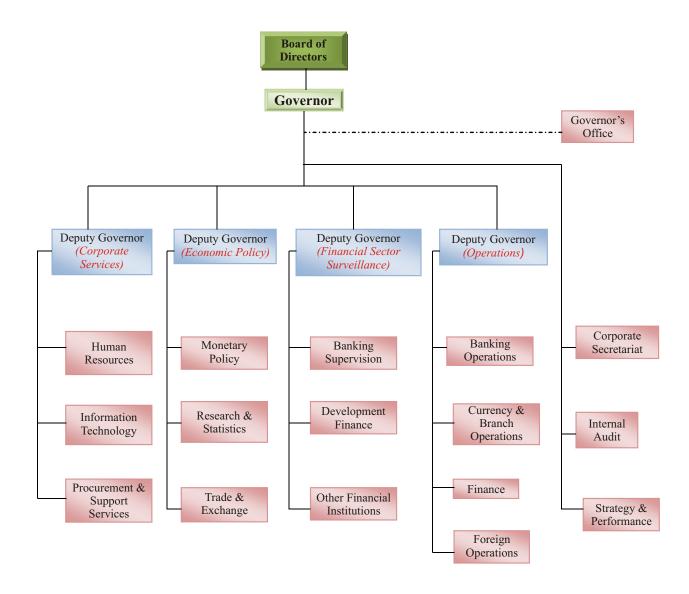
- 7. he year witnessed strong commitment to turn Nigeria into an international financial centre with the finalization and launching of the implementation plans of the Financial System Strategy 2020 (FSS 2020). As Nigeria seeks to become one of the largest twenty economies by 2020, the challenges of further improving the payments system and consolidating on the gains of the banking sector reform programme would continue to receive priority attention.
- 8. Inally, I would like to express my deep appreciation for the commitment, encouragement, loyalty and support of the Board, Management and Staff of the Bank, without which the objectives of the Bank would not have been attained. Also, let me thank Mr. President and the members of the National Assembly for their unflinching support during the year. I sincerely also wish to thank members of the Federal Executive Council, the press, our development partners, the organized private sector and all the stakeholders in the Nigerian economy for their support and cooperation during the year.
- 9. Way God continue to bless the Central Bank of Nigeria and the Federal Republic of Nigeria.

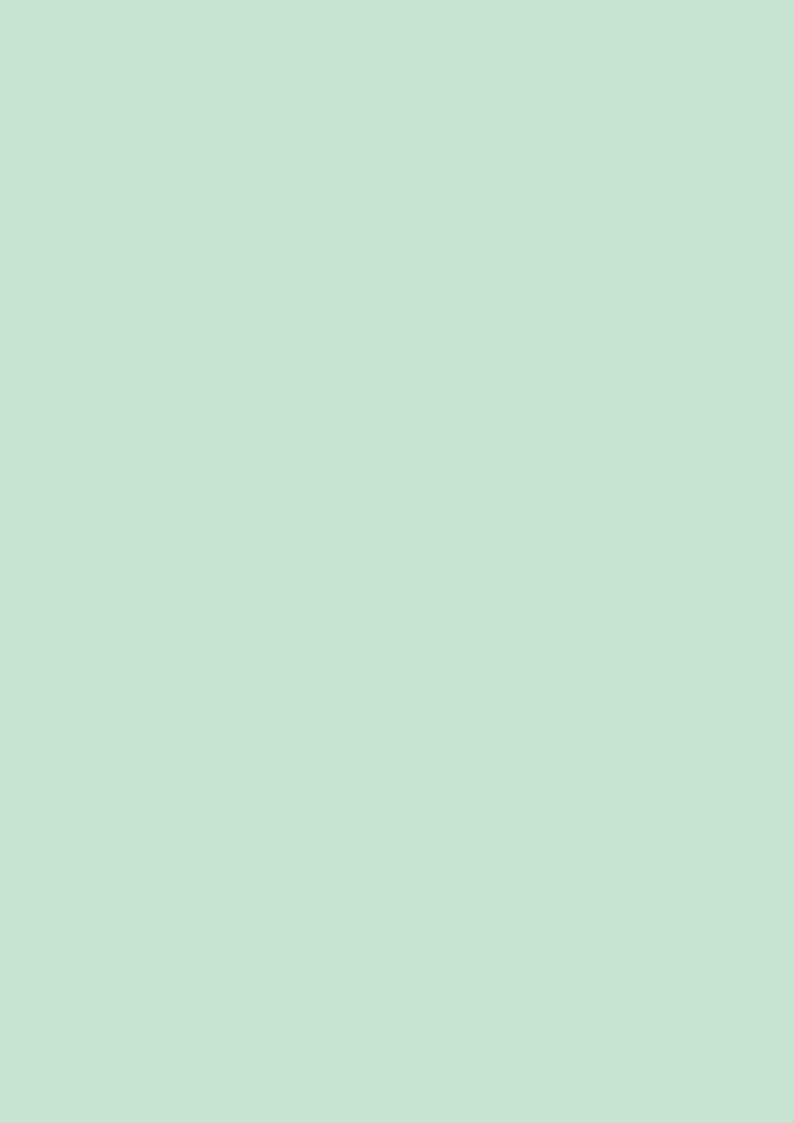
Professor Chukwuma C. Soludo, CFR

Governor

April 2008

## Organizational Structure of the CBN as at December 31, 2007





## CENTRAL BANK OF NIGERIA ANNUAL REPORT AND STATEMENT OF ACCOUNTS FOR THE YEAR ENDED 31<sup>ST</sup> DECEMBER, 2007

#### **EXECUTIVE SUMMARY**

1. This Report reviews the operations of the Central Bank of Nigeria (CBN) and appraises the macroeconomic policies and outcomes in 2007. It is structured into two parts. Part I reviews the corporate operations of the Bank, while Part II assesses the performance of the economy against the backdrop of domestic economic policy measures and international economic and financial developments. Overall, the anti inflationary monetary policy stance of the CBN, coupled with other financial policy measures aimed at ensuring financial soundness, effectively contained inflation and further strengthened the financial system. Thus, despite the political transition from one civilian government to another, the overall macroeconomic performance was satisfactory. Furthermore, despite the global financial crises, the Nigerian financial system remained strong, robust and resilient.

#### **CORPORATE ACTIVITIES**

#### The CBN Board and Other Committees

2. The structure of the Board of Directors was altered following the passage of a new CBN Act in 2007, which increased the number of non-executive Directors from 6 to 7, to include the Accountant General of the Federation. Obadiah Mailafia, former Deputy Governor (Economic Policy) and Shamsuddeen Usman, former Deputy Governor (Operations) ceased to be members of the Board, following their appointments as the Special Adviser to the President on Political Economy and the Honourable Minister of Finance, respectively. Sarah O. Alade and Suleiman A. Barau joined the Board following their appointments as Deputy Governor (Economic Policy) and Deputy Governor (Operations), respectively. Also, Akinlose S. Arikawe, former Permanent Secretary, Federal Ministry of Finance, was replaced on the Board by Ama I. Pepple, following his retirement from the public service.

The Board held eight (8) regular and one (1) emergency meetings. The Committee of Governors held seventeen (17) meetings, while the Governors' Consultative Committee and the Committee of Departmental Directors held twelve (12) regular and one (1) emergency meetings each, respectively. The Audit Committee of the Board held four (4) regular meetings. The Investment Committee met twice in 2007 during which it took decisions that enhanced the prudent management of reserves.

In order to facilitate the attainment of the objective of price stability and support the economic policy of the Federal Government, the Monetary Policy Committee (MPC) was formally enshrined in the CBN Act, 2007. It held five (5) meetings at which macroeconomic developments were reviewed, and appropriate monetary policy measures taken.

#### MONETARY POLICY, SURVEILLANCE ACTIVITIES AND THE OPERATIONS OF THE CBN

3. Monetary targeting remained the framework for monetary policy in 2007. The main policy thrust was to contain the excess liquidity in the banking system in order to attain price stability, promote an efficient and sound financial system and ensure non-inflationary growth. Macroeconomic stability was achieved, due largely to the proactive monetary policy management and prudent fiscal operations of the Federal Government. The monetisation of part of the excess crude receipts and distribution of enhanced



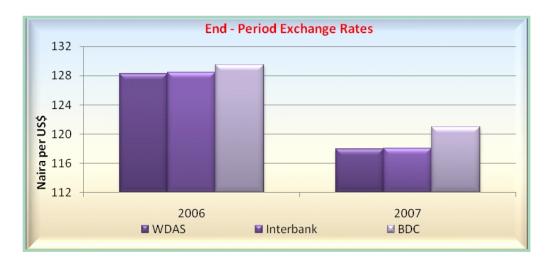
statutory allocations to the three tiers of government, huge autonomous foreign exchange inflows and preelection spendings were the major challenges of monetary management during the year. These were addressed through the Open Market Operations (OMO), complemented by the issuance of treasury securities in the primary market, standing facilities (deposit and lending) to encourage trading at the interbank market as well as foreign exchange swaps. The monetary policy rate (MPR) introduced in December 2006, as the anchor interest rate, moderated the volatility in inter-bank rates, encouraged inter-bank trading and improved the transmission of monetary policy actions. The Bank adjusted the MPR thrice during the year, in line with macroeconomic developments.

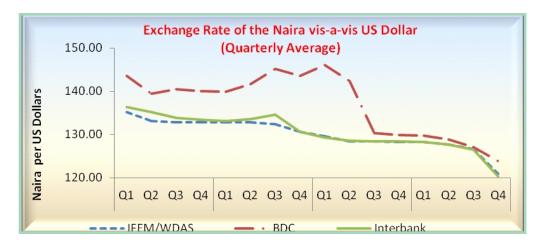


- 4. The Bank intensified its monetary management activities to ensure that the Policy Support Instrument (PSI) target was met at the exit period of June 2007. However, the indicative reserve money target at end-December 2007, was missed following high demand for currency in the fourth quarter. Aggregate bank credit (net) to the domestic economy increased significantly, reflecting the substantial increase in credit to the private sector. Net credit to the Federal Government however, declined.
- 5. The financial system as at end-2007 comprised the CBN, the Nigeria Deposit Insurance Corporation (NDIC), the Securities and Exchange Commission (SEC), the National Insurance Commission (NAICOM), the National Pension Commission (PENCOM), 24 deposit money banks, 5 discount houses, 709 microfinance banks, 112 finance companies, 703 Bureaux-de-Change, one (1) stock exchange, one (1) commodity exchange, 93 primary mortgage institutions, five (5) development finance institutions and 77 insurance companies.
- 6. An assessment of the health of the banking sector showed that the system was sound as indicated by the banks' aggregate ratings. The average Capital Adequacy Ratio (CAR) of the banks was consistently high and above the stipulated minimum of 10 per cent, while assets quality as measured by the ratio of non-performing loans to total loans stood at 8.4 per cent at end-December, 2007. However, surveillance activities were stepped up by the Bank in preparation for a full-fledged implementation of Risk-based Supervision. Income audits, verification of capital and special investigations conducted to check the authenticity of reports/returns to the CBN revealed that three (3) banks failed to meet the statutory minimum required capital adequacy ratio (CAR) of 10.0 per cent, while two (2) banks defaulted on the prescribed minimum liquidity ratio (LR) of 40 per cent at end-December 2007. The defaulting banks were sanctioned appropriately. On-site verification of the banks' post consolidation integration status indicated that fifteen (15), out of the nineteen (19) banks that needed integration, had attained above eighty per cent (80%) level

of integration. Three (3) banks had attained less than eighty per cent (80%), while one bank attained less than sixty per cent (60%) level of integration.

7. The foreign exchange market was relatively stable with the further liberalisation of the market and the deepening of the inter-bank market occasioned by the increase in capital flows. The end-period exchange rate at the Wholesale Dutch Auction System (WDAS) appreciated by 8.7 per cent, relative to the preceding year. The other segments of the market similarly recorded naira appreciation during the year.





Measures that helped to sustain stability in the foreign exchange market included the participation of the Bureaux de Change (BDC) operators in the official window, the non-accommodating monetary policy stance of the CBN, prudent fiscal operations of the government and increased surveillance by the CBN on the activities of the authorised dealers.

8. The stock of external reserves increased by 21.3 per cent over the level recorded in 2006 to US\$51.33 billion and could support 16.1 months of imports, well above the 6 months requirement under the convergence criteria of the West African Monetary Zone (WAMZ).



- 9. Under the Agricultural Credit Guarantee Scheme Fund (ACGSF), a total of 43,233 loans valued at N4.43 billion was guaranteed in 2007, thus bringing the total loans guaranteed since the inception of ACGSF in 1978 to 540,925 valued at N19.34 billion. Also, under microfinancing, the cumulative sum set aside by banks for the Small and Medium Enterprises Equity Investment Scheme (SMEEIS), as at end-December 2007 fell by 2.1 per cent to N37.4 billion while investments under the scheme increased by 24.1 per cent to N21.2 billion.
- 10. The audited financial statement of the CBN showed that gross income decreased relative to 2006. At N146.5 billion, gross income showed a decrease of 9.8 per cent below the preceding year's level, reflecting the cost of monetary operations and foreign currency revaluation. The operations of the CBN in 2007 resulted in a net surplus of N32.8 billion, compared with N31.6 billion in 2006. In accordance with the provisions of Section 5(2) & (3) of the CBN Act, 2007 (as amended), the sum of N24.3 billion was due to the Federal Government while the balance accrued to general reserves.
- 11. At end-2007, the total assets of the CBN rose by 18.4 per cent to N7.4 trillion, relative to the level at end-2006. The development reflected largely the increase in external reserves (16.6 per cent), loans and advances (280.7 per cent), investments (24.9 per cent) and other assets (75.6 per cent).
- 12. The rise in assets mirrored largely the increase in some liability items of the Bank. Notably, deposits rose by 10.2 per cent, CBN instruments by 64.8 per cent, and notes and coins in circulation by 23.3 per cent. The share capital of the CBN stood at N5.0 billion at end-December 2007, while the general reserves rose by 15.7 per cent to N58.8 billion.
- 13. The CBN continued to fine-tune its Information Technology (IT) initiatives. In an effort to ensure prompt rendition of statutory returns to the CBN, the deposit money banks, other financial institutions and BDC were linked to the Bank's network in 2007. Other initiatives completed during the year included the Oracle Learning Management System and two modules of the Corporate Performance Management System, namely, the Balanced Score Card and the Enterprise Planning & Budgeting, while the Data Warehouse and Daily Business Intelligence modules were at advanced stages of implementation.
- 14. The Africa Finance Corporation (AFC) started pre-operational activities in 2007 with the issuance of US\$1.0 billion equity capital of one (1) billion ordinary shares of US\$1 each and the appointment of the President/Chief Executive Officer, as well as other key officials.
- 15. The Committee on the Financial System Strategy 2020 (FSS 2020) finalised the report on the

implementation plans for the achievement of the strategy. Overall, there are about four hundred (400) initiatives under the strategy to be implemented by 2015. The sector reports included those of the regulators (legal, regulatory and central banking), the foundation sectors (money and foreign exchange markets, capital and mortgage markets), the follow-up sectors (small and medium enterprises, credit market and insurance), and the enablers (information and communication technology and human development).

- 16. The Bank recruited four hundred and forty-three (443) staff, comprising Physical Security Operatives, Librarians, Currency Processing/Disposal Assistants and Drivers in 2007. However, the Bank lost the services of twenty-four (24) staff through death. Furthermore, twenty-seven (27) staff left the services of the Bank through mandatory, voluntary or compulsory retirement, while twenty-five (25) staff resigned and four (4) withdrew their services. Also, four (4) staff had their appointments terminated, one (1) staff was declared invalid and one (1) was dismissed. Consequently, the staff strength of the Bank rose from 4,748 at end-December 2006 to 5,111 at end-December 2007.
- 17. In order to boost staff morale and enhance their performance, the Bank reviewed staff emoluments and promoted a total of 1,377 staff, comprising 910 senior and 467 junior staff. The Bank intensified efforts at capacity building, through staff development and skills enhancement. Consequently, it sponsored staff training programmes, including seminars, workshops, conferences and courses within and outside Nigeria. Thus, a total of ten thousand, five hundred and fifty-two (10,552) participants benefitted in such training slots.

#### **ECONOMIC REPORT**

#### The International Economy

- 18. Global output growth was projected at 5.2 per cent in 2007, an increase of 0.8 percentage point above the previous year's growth rate. About half of global output expansion was accounted for by China, India and Russia. Also, the global economy witnessed modest inflationary pressures. Total global trade in 2007 grew by 14.2 per cent over the value recorded in the previous year. The increase was due to the high prices of commodities, especially crude oil and solid minerals. The global economic development impacted positively on the Nigerian economy in such areas as enhanced earnings from crude oil exports, a strong external sector position, the build-up of external reserves and enhanced capital inflows.
- 19. The Group of Twenty Four developing countries (G-24) reviewed the favourable global economic environment in which many emerging and developing countries experienced modest growth. The Group noted that developing countries had become the new driving force and the stabilising factor in the world economy. It noted that the turbulence in global financial markets had limited impact on developing countries as a result of strengthened economic fundamentals. However, the need for transparency, appropriate regulation and supervision to mitigate systemic risks was stressed. The Annual Meetings of the G-24 and of the Boards of Governors of the IMF and World Bank emphasised the need to adopt a package of reforms aimed at increasing the voice and representation of developing countries to enhance the legitimacy and effectiveness of the Bretton Woods Institutions. The Ministers of the G-24 at the meeting expressed disappointment at the stalled delivery of aid resources after the adoption of the Millinium Development Goals (MDGs), the Monterrey consensus and the commitment of the G-8 to scale up aid. The Group, however, welcomed progress in the implementation of the World Bank Group's Africa Action Plan but regretted that the Region was still not on track to meeting the MDGs.
- 20. Nigeria and Russia signed a Memorandum of Understanding on the establishment of a Nigeria/Russia Business Council in 2007. Both parties agreed to promote economic cooperation, especially, in the areas of banking and finance, fisheries, energy and trade. The US-Nigeria Trade and Investment

Forum Agreement, aimed at the development of electric power in Nigeria and capacity building for the Nigerian banking sector on project financing models were concluded. Both countries agreed on new areas of cooperation, including improving enforcement against piracy and counterfeiting.

21. The West African Monetary Zone (WAMZ) noted the progress made by member countries towards the December 2009 target for launching of the monetary union, and that The Gambia and Nigeria had met the four primary convergence criteria. The Committee of Governors of Central Banks in the Zone, therefore stressed the need to deepen institutional and structural reforms so as to sustain the momentum, particularly in trade liberalisation and domestication of relevant protocols. It recommended among others, that member countries should domesticate WAMZ statutes; adopt the WAMZ Cheque Standard and the Automated Cheque Processing Standard (ACPS) as well as Nigeria's Fiscal Responsibility Act as best practice to ensure fiscal prudence.

#### The Domestic Economy

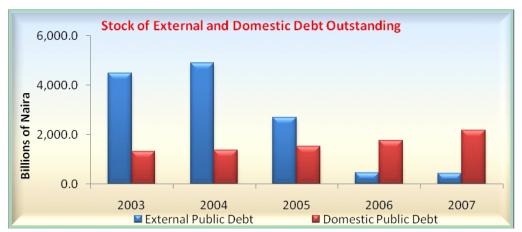
#### Fiscal Operations of Government

- 22. The outcome of the fiscal operations of government was mixed in 2007. At N5,715.5 billion or 25.0 per cent of GDP, the federation account revenue declined by 5.7 per cent from the level in 2006. This development was attributed to the decline in oil revenue as a result of youth restiveness in Niger Delta which distrupted oil production and export activities. This impact was, however, moderated by the continuous rise in the prices of crude oil in the international market and the increase in the non-oil revenue. Thus, oil revenue stood at N4,463.0 billion, a decline of 15.6 per cent from the level in 2006. In contrast, non-oil revenue increased by 62.0 per cent above the level in the preceding year to N1,252.6 billion, which represented 5.5 per cent of GDP.
- 23. The sum of N3,878.5 billion was transferred to the Federation Account in 2007, indicating an increase of 17.0 per cent over the level in 2006. The amount distributed, after all statutory transfers had been made, was as follows: Federal Government (N1,500.9 billion), State and Mineral Derivation (N1,106.5 billion), and Local Government (N586.9 billion). Similarly, the sum of N289.6 billion VAT receipts was distributed to the three tiers of government in the ratios 15, 50 and 35 per cent to the federal, state and local governments, respectively.
- 24. Prudent fiscal management resulted in accumulated savings of US\$22,183.9 million by the three tiers of government in 2006 and 2007. The savings comprised US\$9,783.3 million brought forward from 2006 and the US\$12,400.6 million accumulated in 2007, which were transferred to the excess crude account.
- 25. Federal Government retained revenue and aggregate expenditure increased by 20.5 and 20.3 per cent respectively over the levels in 2006 although, the fiscal operations of the Federal Government resulted in a higher notional deficit of N117.2 billion, in real terms, representing 0.5 per cent of GDP in 2007, the same as in 2006.
- 26. Provisional data on State governments' finances indicated a modest improvement with an overall deficit of N20.0 billion or 0.1 per cent of GDP, representing a decline of 53.4 per cent when compared with N43.0 billion or 0.2 per cent of GDP in 2006. This was underpinned largely by the increased statutory allocations from the Federation Account, the VAT Pool Account and the share of excess oil revenue.
- 27. Provisional statistics on Local governments' finances showed that the fiscal operations resulted in an overall surplus of N4.9 billion, compared with N8.4 billion in 2006. The surplus was driven by increased



revenue allocation to the local governments in 2007. The fiscal surplus as a percentage of GDP however, fell from 0.05 per cent in 2006 to 0.02 per cent.

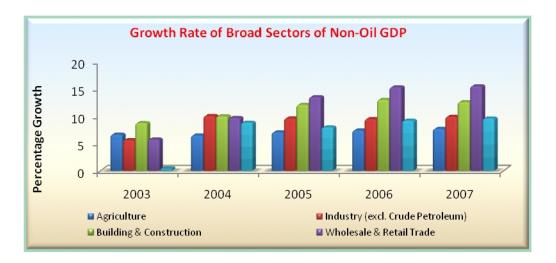
28. The stock of consolidated public debt at end-December 2007 was N2,597.7 billion or 11.4 per cent of GDP, compared with N2,204.7 billion or 11.9 per cent of GDP in 2006. The stock of Nigerian external debt rose marginally from US\$3.5 billion in 2006 to US\$3.6 billion, following the contracting of new concessional loans. Domestic debt at N2,169.6 billion continued to increase owing to the issuance of new FGN Bonds for the settlement of outstanding pension arrears and payments due to local contractors.



#### The Real Sector

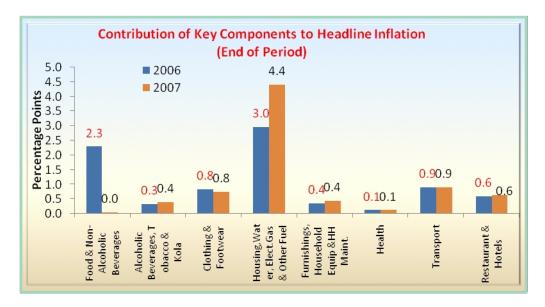
29. The real Gross Domestic Product (GDP), measured in 1990 basic prices, grew by 6.2 per cent, compared with 6.0 per cent in 2006 and an average annual growth rate of 7.0 per cent estimated for the period 2003 to 2007. The modest growth was attributed largely to sound monetary, fiscal and credit conditions, which enhanced the financing of the private sector; the relative stability in the goods and foreign exchange markets; as well as the peaceful political transition from one civilian government to another. The growth was driven mainly by the non-oil sector, as the agricultural sub-sector grew by 7.4 per cent, while wholesale and retail trade, building and construction, and services recorded growth rates of 15.3, 13.0 and 9.8 per cent respectively. Industrial output, however, fell by 3.1 per cent due mainly to the poor performance of the oil sector.





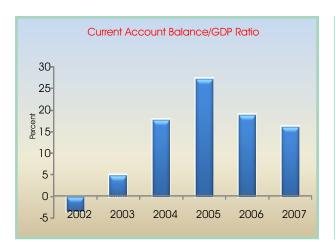
30. Inflationary pressure remained largely subdued in 2007 and the single digit target rate was sustained two years in a row. At 6.6 per cent, the year-on-year inflation rate was 1.9 percentage point below the 8.5 per cent recorded in 2006. The favourable inflationary development was underpinned by a relatively good agricultural harvest, despite the mild drought and flooding experienced in certain parts of the country, stability in the prices and supply of petroleum products, sound macroeconomic policies, especially monetary and fiscal policies as well as the substantial appreciation of the naira exchange rate. Headline inflation was driven largely by the housing, water, electricity, gas and other fuel components of the CPI which contributed 4.4 percentage points to the observed inflation rate.

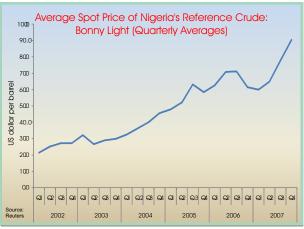




#### The External Sector

31. The external sector position remained robust with improved current account surplus and huge financial flows. The current account surplus as a ratio of GDP was 16.3 per cent and was largely driven by the remarkable surge in inward remittances by Nigerians in diaspora. The increase was underpinned by strong macroeconomic fundamentals, sustained economic reforms under the homegrown NEEDS programme and the favourable outcomes of the IMF monitored Policy Support Instrument (PSI). Furthermore, the rise in oil export receipts was occasioned by the increase in the average price of Nigeria's reference crude, the Bonny Light, which increased from US\$66.46 per barrel in 2006 to US\$74.96 in 2007. The relative stability sustained in the foreign exchange market at the Wholesale Dutch Auction System (WDAS) segment reflected the increased capital inflows, further liberalisation of the market and the deepening of the inter-bank market. These developments reduced the pressure on the official segment of the market and resulted in the continued appreciation of the naira from an end-period rate of N128.27 per dollar in 2006 to N117.97 per dollar in 2007.





## **Selected Macroeconomic and Social Indicators**

D 1: 0 1 1 1D:		2004	2005	2006 1/	2007 2/
Domestic Output and Prices					
GDP at Current Mkt Prices (N' billion) 3/	10,136.4	11,673.6	14,894.	18222.8	22848.9
GDP at Current Mkt Price(US\$' billion) 3/	78.4	87.4	1127.	1426	181.6
Real GDP Growth (%) 3/	9.6	6.6	6.5	6.0	6.2
Oil Sector	23.9	3.3	0.5	-4.15	-5.9
Noroil Sector	5.2	7.8	8.6	9.4	9.6
Sectoral GDP Growth%)					
Agriculture	6.6	6.5	7.1	7.4	7.4
Industry 4/	21.3	42	1.7	-2.5	-3.5
Services 5/	0.4	8.8	8.0	9.2	9.8
Oil Production (mbd)	2.3	2.5	2.5	2.2	22
Manufacturing Capacity Utilisation (%) 1/	56.5	55.7	54.8	53.3	53.5
GDP Deflator 6/	15.2	7.9	23.3	13.8	3.4
Inflation Rate (%) (Deover-Dec)	23.8	10.0	11.6	8.5	6.6
Inflation Rate (%) (1/20onth moving average)	14.0	15.0	17.9	8.2	5.4
Core Inflation Rate (%) (Deover-Dec) 7/	34.8	5.9	2.4	17.3	3.6
Core Inflation Rate (%) (1/200nth moving average) 7/	27.2	15.5	8.8	12.8	9.2
Aggregate Demand and Savings (% of GDP) 8/					
Consumption	87.0	76.2	75.6	74.3	69.7
Private	81.3	69.5	68.9	67.2	62.3
Government	5.7	6.7	6.7	7.0	7.4
Gross Capital Formation	8.6	11.9	12.0	12.5	14.0
Gross Fixed Capital Formation	8.6	11.9	12.0	12.5	139
Increase in Stock	0.0	0.0	0.0	0.0	0.0
Net Export of Goods and Nofactor Services	4.4	11.9	12.4	13.2	16.4
Export of Goods and Nofactor Services	25.1	30.2	31.3	33.9	36.9
Import of Goods and Nefactor Services	20.7	18.3	18.9	20.7	20.5
Domestic Savings	13.0	23.8	24.4	25.7	1.0.4
Gross National Savings	5.4	11.9	12.4	18.7	16.4
Federal Government Finance (% of GDP)	1.00	11 7	10 1	10.4	1.07
Retained Revenue	106	11.7	12.1	10.4	107
Total Expenditure	122	13.2	13.2	11.0	11.2
Recurrent Expenditure	99	9.7	9.1	7.5	7.4
Of which: Interest Payments	3.7 2.0	3.4 1.7	2.7	13	0.9
Foreign Domestic	1.7	1.7	1.3	0.6 0.7	0.5 0.5
Capital Expenditure and Net Lending	23	3.1	36	3.0	3.3
Transfers	02	0.4		0.5	0.4
Current Balance (Deficit)/Surplus(+))	0.7	1.9	3.0	2.9	33
Primary Balance (Deficity/Surplus(+))	2.1	1.8	1.6	0.8	0.4
Overall Fiscal Balance (Deficit/Surplus(+))	-1.6	-1.5	-1.1	-0.5	-0.5
Financing	1.6	1.5	1.1	0.5	0.5
Foreign	0.0	0.0	0.0	0.0	0.0
Domestic	1.7	0.4	1.0	0.0	0.0
Banking System	1.7	0.0	0.0	0.0	0.7
Norbank Public	0.3	0.4	1.0	0.0	0.7
Others	-0.1	1.1	0.1	0.2	-0.4
Consolidated Government Debt Stock	58.6	54.9	29.0	11.9	114
External	45.2	42.9	185	2.4	1.9
Domestic	134	12.0	10.5	9.4	9.5

# **Selected Macroeconomic and Social Indicators (Cont...)**

Indicator	2003	2004	2005	2006 1/	2007 2/
Money and CreditGrowth Rate %)					
Reserve Money	19.8	5.2	10.2	20.5	6.3
Narrow Money (M1)	29.5	8.6	155	12.2	32.4
Broad Money (M2)	25.0	12.3	16.6	306	309
Net Foreign Assets	6.4	83.8	51.6	51.3	18.5
Net Domestic Assets	274.7	-260.6	169.3	80.9	10.5
Net Domestic Credit	35.7	12.0	14.5	-67.4	193.5
Net Credit to Government	58.4	-17.9	-37.0	-692.1	-60.5
Credit to Private Sector	26.8	26.6	30.8	27.8	96.8
Money Multiplier for M2	2.7	2.9	3.2	3.8	4.4
Income Velocity of M2	5.3	5.5	6.0	5.1	4.7
Interest Rates (% per annum)					
Minimum Rediscount Rate (MRR) 9/	15.0	15.0	13.0		
Monetary Policy Rte (MPR) 9/				10.0	9.5
Repurchase Rate(Average %)	15.7	15.6	13.0	23.0	9.5
Treasury Bill Rate					
9 lday	14.5	14.4	10.8	8.3	6.54
18 <del>2</del> day 10/	-	14.84	9.57	9.22	7.35
364day 10/	-	-	10.51	10.71	8.12
Inter-bank Call Rate	21.1	12.1	7.0	9.0	7.84
Deposit Rates					
Savings Rate	3.2	4.4	3.3	3.3	3.55
3months Fixed	13.7	12.8	9.1	10.3	10.29
6months Fixed	13.8	11.7	8.7	9.9	9.74
12months Fixed	13.5	12.7	8.8	7.5	8.10
Prime Lending Rate	19.6	18.9	17.8	17.3	16.94
Maximum Lenithg Rate	21.6	20.4	19.5	18.7	18.36
Government Bond(Averagecoupon) 11					
3year	-	-	-	12.71	8.82
5year	18.25	-	12.38	13.50	11.05
7year	17.7C	-	-	13.34	9.73
1 Øyear	18.45	-	-	-	9.60
External Sector					
Current Account Balanc€% of GDP)	4.9	17.7	27.3	18.9	16.3
Goods Account	10.0	22.5	25.7	19.0	14.7
Services and Income Account	-7.0	-7.9	-4.6	-7.7	-8.3
Current Transfers	2.0	3.1	6.2	7.6	9.8
Capital and Financial Account Balance (% of GDP)	-6.4	-7.9	-23.5	-11.8	-7.8
Overall Balance (% of GDP)	-1.6	9.7	9.2	9.8	4.9
External Reserves (US \$ million)	7,467	16,955.0	28,279.	42,298.0	51,3 <b>3</b> .2
Number of Months of Import Equivalent	6.2	13.6	13.0	16.7	16.1
Debt Service Due (% of Exports of Goods and Services)		12.7	21.7	15.3	
Average Crude Oil Price (US\$/barrel)	29.2	38.7	55.4	66.4	74.96
Average AFEM/DAS Rate (N/\$1.00)	129.4	133.5	132.1	128.7	125.83
End of Period AFEM/DAS Rate (N/\$1.00)	137.C	132.9	130.3	128.3	118.00
Average Bureau de Change Exchange Rate/\$	142.C	140.8	142.6	137.1	127.40
End of Period Bureau de Change Exchange Rate (N/\$)	148.5	1385	141.5	129.5	121.00

# **Selected Macroeconomic and Social Indicators (Cont...)**

Indicator	2003	2004	2005	2006 1/	2007 2
Capital Market					
All Share Value Index (1984=100)	20,12 8.9	23,844.!	24,085.1 3	3,358.:	57,990.2
Value of Stocks Traded (Billion Nai)	120.4	225.8	262.9	470.3	2,100.0
Market Capitalization (Billion Naira)	1,324	1,925.9	2,900.1	5,120.9	13,294.8
Social Indicators					
GDP per Capita(N) 3/	80,320.	89,866. 1	111,569.	132,017 9	. 158,123 9
GDP per Capita (US\$) 3/	620.9	673.2	847.4	1,036.2	1,256.6
Population (million)	126.2	129.9	133.5	140.0	140.0
Population Growth Rate (%)	2.8	2.8	2.8	2.9	3.2
Life Expectancy at Birth (Years)	54.0	54.0	54.0	54.0	54.0
Adult Literacy Rate (%)	57.0	62.0	57.0	64.2	64.2
Incidence of Poverty 1/2	***	54.4	54.4	54.0	54.0
1/ Revised					

<sup>1/</sup> Revised

<sup>2/</sup> Provisional

<sup>3/</sup> Revised based on rational accounts of Nigeria 1981 t2005 Harmonised series

<sup>4/</sup> Includes Building and Construction.

<sup>5/</sup> Includes Wholesale and Retail Services

<sup>6/</sup> Based on GDP at purchasers' value (i.e. GDP at market prices)

<sup>7/</sup> Core Inflation is measured as the rate of change of altern Consumer Price Index (CPI) less fam produce.

<sup>8/</sup> Based on GDP at Current Purchasers' Value (Current Market Price).

<sup>9/</sup> MPR replaced MRR with effect from December 11, 200

<sup>10/</sup> The 182-day and the 364-day bills were introduced with effect from \_\_

<sup>11/</sup>Financial Datahouse Limited

<sup>12/</sup>The incidence of poverty in Nigeria was projected to increase from 65.6 per cent in 1996 to 70.0 per cent in 200 However, the result of a Nigeria Living Standard Survey of 2003/2004 from NBS (former FOS), showed that the incidence of poverty declined to 54.4 per cent in 2003/2004.

<sup>\*\*\*</sup> indicates not available.